

**OCS Errata Exhibit A:**

**Revised Phase II Direct Testimony of James W. Daniel**

**(exhibit 4D (revised) in Docket 22-057-03)**

**Originally filed with the PSC on September 15, 2022**

**Revised October 3, 2022**

BEFORE THE PUBLIC SERVICE COMMISSION OF UTAH

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Application of Dominion Energy Utah to	)	
	)	<b>Docket No. 22-057-03</b>
Increase Distribution Rates and Charges	)	
	)	<b>Phase II Revised Direct Testimony</b>
and Make Tariff Modifications	)	<b>of James W. Daniel</b>
	)	<b>On behalf of the</b>
	)	<b>Office of Consumer Services</b>

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## Table of Contents

	Page
<b>EXPERIENCE AND QUALIFICATIONS .....</b>	<b>1</b>
<b>INTRODUCTION.....</b>	<b>3</b>
<b>CLASS COST OF SERVICE STUDY ISSUES .....</b>	<b>4</b>
USE OF PEAK-DAY DEMANDS FOR DEMAND ALLOCATION FACTOR .....	6
COMBINATION OF PEAK-DAY AND THROUGHPUT ALLOCATION FACTOR .....	9
ALLOCATION OF GENERAL PLANT DEPRECIATION EXPENSES .....	12
ALLOCATION OF COSTS TO INTERRUPTABLE SERVICE CUSTOMERS.....	14
ALLOCATION OF NEW LNG PLANT.....	17
<b>THE CONSERVATION ENABLING TARIFF SHOULD BE REEVALUATED.....</b>	<b>18</b>
<b>REVENUE DISTRIBUTION .....</b>	<b>25</b>
<b>SUMMARY AND CONCLUSIONS.....</b>	<b>29</b>

1 **EXPERIENCE AND QUALIFICATIONS**

2 **Q. PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.**

3 A. My name is James W. Daniel. My business address is 919 Congress Avenue,  
4 Suite 1110, Austin, Texas, 78701.

5 **Q. PLEASE OUTLINE YOUR FORMAL EDUCATION.**

6 A. I received the degree of Bachelor of Science from Georgia Institute of  
7 Technology in 1973 with a major in economics.

8 **Q. WHAT IS YOUR PRESENT POSITION?**

9 A. I am an Executive Consultant with the firm GDS Associates, Inc. ("GDS") and  
10 Manager of GDS's office in Austin, Texas.

11 **Q. PLEASE STATE YOUR PROFESSIONAL EXPERIENCE.**

12 From July 1974 through September 1979 and from August 1983 through  
13 February 1986, I was employed by Southern Engineering Company. While  
14 employed by the Southern Engineering Company, I participated in the  
15 preparation of economic analyses regarding alternative power supply sources  
16 and generation and transmission feasibility studies for rural electric cooperatives.  
17 I also participated in wholesale and retail rate and contract negotiations with  
18 investor-owned and publicly owned utilities, prepared cost of service studies on  
19 investor-owned and publicly-owned utilities and prepared and submitted  
20 testimony and exhibits in utility rate and other regulatory proceedings on behalf of  
21 publicly-owned utilities, industrial customers, associations, and government  
22 agencies.

23 From October 1979 through July 1983, I was employed as a public utility  
24 consultant by R. W. Beck and Associates. During that time, I participated in rate  
25 studies for publicly owned electric, gas, water and wastewater utilities. My  
26 primary responsibility was the development of revenue requirements, cost of  
27 service, and rate design studies as well as the preparation and submittal of  
28 testimony and exhibits in utility rate proceedings on behalf of publicly owned  
29 utilities, industrial customers, and other customer groups.

30 In 1986, I became a Principal of GDS and Manager of GDS's office in Austin,  
31 Texas. In April 2000, I was elected as a member of the Board of Directors and as  
32 a Vice President of GDS. In 2019, I became an Executive Director. While at  
33 GDS, I have provided testimony in numerous regulatory proceedings involving  
34 electric, natural gas, and water utilities, I have participated in generic rulemaking  
35 proceedings, I have prepared retail rate studies on behalf of publicly-owned  
36 utilities, I have prepared utility valuation analyses, I have prepared economic  
37 feasibility studies, and I have procured and contracted for wholesale and retail  
38 energy supplies.

39 **Q. WOULD YOU PLEASE DESCRIBE GDS?**

40 A. GDS is an engineering and consulting firm with offices in Marietta, Georgia;  
41 Austin, Texas; Auburn, Alabama; Manchester, New Hampshire; Madison,  
42 Wisconsin; Orlando Florida; Augusta, Maine; Washington; Redmond,  
43 Washington, and Camarillo, California. GDS has over 175 employees with  
44 diverse backgrounds in engineering, accounting, management, economics,  
45 finance, and statistics. GDS provides rate and regulatory consulting services in

46 the electric, natural gas, water, storm, and telephone utility industries. GDS also  
47 provides a variety of other services in the electric utility industry including power  
48 supply planning, generation support services, energy procurement and  
49 contracting, energy efficiency program development, financial analysis, load  
50 forecasting, and statistical services. Our clients are primarily privately-owned  
51 utilities, publicly-owned utilities, municipalities, customers of investor-owned  
52 utilities, groups or associations of customers, and government agencies.

53 **Q. HAVE YOU PREVIOUSLY TESTIFIED BEFORE ANY REGULATORY**  
54 **COMMISSIONS?**

55 A. I have testified many times before regulatory commissions including the Public  
56 Service Commission of Utah. A complete list of regulatory proceedings in which I  
57 have presented expert testimony is provided as Exhibit OCS 4.1D.

58 **INTRODUCTION**

59 **Q. ON WHOSE BEHALF ARE YOU TESTIFYING IN THIS PROCEEDING?**

60 A. I am testifying on behalf of the Utah Office of Consumer Services (“OCS”).

61 **Q. PLEASE DESCRIBE OCS.**

62 A. OCS is Utah’s utility consumer advocate. OCS represents residential and small  
63 commercial consumers in various electric, natural gas, and telephone utility  
64 proceedings before the Utah Public Service Commission (“PSC” or  
65 “Commission”).

66 **Q. WHAT WAS YOUR ASSIGNMENT IN THIS PROCEEDING?**

67 A. My assignment was to analyze Dominion Energy Utah's  
68 ("DEU" or "Company") proposed class cost of service study ("COSS") and rate  
69 design in this proceeding.

70 **Q. PLEASE SUMMARIZE THE CONCLUSIONS AND RECOMMENDATIONS YOU**  
71 **HAVE REACHED BASED UPON YOUR REVIEW AND ANALYSIS OF DEU'S**  
72 **APPLICATION.**

73 A. Based on my review and analysis, I have reached the following conclusions and  
74 recommendations:

- 75 (1) DEU's demand allocation factor should be based on test year  
76 actual peak-day demands instead of estimated design-day  
77 demands.
- 78 (2) DEU's combined peak-day demand and throughput allocation  
79 factor should be weighted 52% peak-day demand and 48%  
80 throughput.
- 81 (3) General plant depreciation expenses should be allocated based on  
82 allocated gross general plant.
- 83 (4) DEU's proposed allocation of LNG – related costs assigns too  
84 much costs to the GS customer class and should be rejected.
- 85 (5) DEU's Conservation Enabling Tariff should be reevaluated.
- 86 (6) Customer class revenue levels should be set equal to their cost of  
87 service except when doing so results in an exorbitant rate increase  
88 for a customer class. In that situation, gradualism should be applied  
89 to alleviate the large rate increase for that customer classes.

90 **CLASS COST OF SERVICE STUDY ISSUES**

91 **Q. WOULD YOU BRIEFLY DESCRIBE THE PURPOSE OF A COSS?**

92 A. The primary purpose of a class COSS is to determine the portion of the utility's  
93 total retail cost of service or revenue requirement that should be borne by each  
94 customer class, absent other factors that may be appropriate to consider. Each  
95 cost component of the utility's total cost of service is either directly assigned or  
96 allocated to the various customer classes. The results are then considered to  
97 determine the level of revenues needed to be recovered through rates from each  
98 customer class. The results of the COSS will also provide important information  
99 for designing rates.

100 **Q. WHAT ARE THE BASIC STEPS FOR PREPARING A CLASS COSS?**

101 A. A COSS is typically developed in three distinct steps. First, the various  
102 components of the utility's overall revenue requirement are assigned to their  
103 functional use, *e.g.*, transportation, distribution, metering, and billing and  
104 customer service. Next, the functionalized costs are classified based on cost  
105 causation factors to the cost categories of fixed or demand-related, variable or  
106 consumption-related, and customer-related. Finally, the classified costs are  
107 directly assigned or allocated to customer classes using allocation factors  
108 developed for each classified cost category. Various methodologies or  
109 approaches exist for conducting each step in the COSS process.

110 **Q. IS DETERMINING THE CUSTOMER CLASSES AN IMPORTANT STEP IN**  
111 **DETERMINING THE COSS?**

112 A. Yes. Determining the customer groups to be used as customer classes is an  
113 important step in ratemaking. For determining customer classes, it is critical that  
114 similar customers be grouped into classes. Criteria that are typically used to



115 group customers into customer classes include usage and demand  
116 characteristics, end-uses, size, and/or location on the system.

117 **Q. BASED UPON YOUR REVIEW AND ANALYSIS OF DEU'S PROPOSED**  
118 **COSS, HAVE YOU IDENTIFIED ANY ISSUES OR PROBLEMS WITH DEU'S**  
119 **STUDY?**

120 A. Yes. I have identified four problems with DEU's COSS. These are: (1) DEU  
121 should replace its design-day demand allocation factor with an actual peak-day  
122 demand allocation factor, (2) DEU should use a properly calculated system load  
123 factor for weighting its combined peak-day demand and throughput allocation  
124 factor, (3) DEU has incorrectly allocated general plant related depreciation  
125 expenses, (4) DEU's allocation of costs to the interruptible service customer  
126 class and (5) the allocation of LNG plant costs. I will further discuss each  
127 problem below.

128 **USE OF PEAK-DAY DEMANDS FOR DEMAND ALLOCATION**  
129 **FACTOR**

130 **Q. IS DEU PROPOSING THE USE OF A DESIGN-DAY DEMAND ALLOCATION**  
131 **FACTOR?**

132 A. Yes. As it has done in the past, DEU is proposing to use a design-day demand  
133 allocation factor.

134 **Q. PLEASE DESCRIBE HOW DEU DETERMINES ITS DESIGN-DAY DEMAND**  
135 **ALLOCATION FACTOR.**

136 A. The design-day demand is estimated for the maximum daily demand for gas on  
137 DEU's system during an extremely cold period. The Company then determines

138 each customer class's gas demand during the design-day demand. This is done  
139 by conducting a Design-Day Factor Study, which assigns responsibility for the  
140 design-day demand to the various customer classes.

141 **Q. IN DEU'S PRIOR RATE CASE, DID THE COMMISSION APPROVE DEU'S**  
142 **USE OF THE DESIGN-DAY DEMAND ALLOCATION FACTOR?**

143 A. Yes. While the Commission did approve the use of the design-day demand  
144 allocation factor in the prior DEU case, it also ordered DEU to provide in this  
145 case the peak-day data necessary for parties to propose the use of a peak-day  
146 demand allocation factor.

147 **Q. WAS THE USE OF A PEAK-DAY DEMAND ALLOCATION FACTOR**  
148 **DISCUSSED BY THE COST ALLOCATION AND RATE DESIGN TASK**  
149 **FORCE?**

150 A. Yes, that is my understanding.

151 **Q. IS THE USE OF A TEST YEAR PEAK-DAY DEMAND ALLOCATION FACTOR**  
152 **RELATIVELY COMMON IN NATURAL GAS LDC RATE CASES?**

153 A. Yes. Based upon my experience, the use of a peak-day demand allocation factor  
154 is much more common than using a design-day demand allocation factor. In fact,  
155 DEU affiliate East Ohio Gas Company uses a peak-day demand for determining  
156 allocation factors.

157 **Q. ARE THERE OTHER REASONS FOR USING A PEAK-DAY DEMAND**  
158 **ALLOCATION FACTOR AS OPPOSED TO A DESIGN-DAY DEMAND**  
159 **ALLOCATION FACTOR?**

160 A. Yes. The primary reason is that the use of a test year peak-day demand is more  
161 current and is a better representation of how DEU's system is actually being  
162 used by ratepayers. The likelihood that the DEU customers will ever impose the  
163 design-day demand on DEU's system is remote.

164 **Q. DEU CLAIMS THAT CLASS ALLOCATION FACTORS USING TEST YEAR**  
165 **PEAK-DAY INFORMATION WILL BE MORE VOLATILE THEN USING**  
166 **DESIGN-DAY INFORMATION, IS THAT CORRECT?**

167 A. While I would expect some variation in the peak-day demand allocation factor  
168 from year-to-year, I do not consider that a significant problem. Other allocation  
169 factors, such as factors based on throughput and number of customers will also  
170 vary from year-to-year. I would also expect that some or most of the recent  
171 variation in class responsibility is due to customer migration among the customer  
172 classes.

173 **Q. WHAT IS YOUR RECOMMENDATION REGARDING DEU'S PROPOSED USE**  
174 **OF A DESIGN-DAY DEMAND ALLOCATION FACTOR?**

175 A. I recommend that the Commission reject the use of a design-day demand  
176 allocation factor. Instead, the Commission should approve the use of a peak-day  
177 demand allocation factor. The allocation factor is provided in DEU Exhibit 4.06.

178 **COMBINATION OF PEAK-DAY AND THROUGHPUT**

179 **ALLOCATION FACTOR**

180 **Q. IN DEU'S COSS DOES THE COMPANY USE AN ALLOCATION FACTOR**  
181 **THAT IS A COMBINATION OF THE PEAK-DAY AND THROUGHPUT**  
182 **ALLOCATION FACTORS?**

183 A. Yes. DEU allocation factor #230 is a weighted average of the peak-day (or  
184 design-day in DEU's COSS) and the throughput allocation factors. As described  
185 on DEU Exhibit 4.2, allocation factor #230 is used to allocate fixed costs related  
186 to compressor stations, feeder systems, and measurement and regulation station  
187 equipment.

188 **Q. HOW DID DEU DETERMINE THE WEIGHTED AVERAGE FOR THE PEAK-**  
189 **DAY AND THROUGHPUT COMPONENTS OF ALLOCATION FACTOR #230?**

190 A. DEU weighted the peak-day component 60% and the throughput component  
191 40%.

192 **Q. HOW DID DEU DETERMINE THE 60/40 WEIGHTING FACTORS?**

193 A. Although the 60/40 weighting factors are not discussed or explained in the rate  
194 application, these are the same weighting factors that DEU has used in recent  
195 prior rate cases. It is my understanding that the 60/40 weighting factors are not  
196 based on any analysis but rather is the result of a compromise in a prior rate  
197 case that the Company has continued to use in its recent rate cases.

198 **Q. WERE THE WEIGHTING FACTORS AN ISSUE IN DEU'S PRIOR RATE**  
199 **CASE?**

200 A. Yes. In Docket No. 19-057-02, several parties proposed various weighting factors  
201 including 100/0, 68/32, 60/40, and 50/50.

202 **Q. HOW DID THE COMMISSION DECIDE THIS ISSUE?**

203 A. In its Order, the Commission decided to retain the 60/40 weighting factors.

204 **Q. SHOULD THE 60/40 WEIGHTING FACTORS BE USED IN THIS CASE AS**  
205 **WELL?**

206 A. While that would be acceptable, I believe it would be best to set the weighting  
207 factors based upon a specified approach or methodology. The 60/40 weighting  
208 factors are subjective.

209 **Q. WHAT IS YOUR RECOMMENDED METHODOLOGY FOR DETERMINING THE**  
210 **WEIGHTING FACTORS?**

211 A. In DEU's prior rate case, several parties proposed using the system load factor  
212 as the break point for the weighting factors. The parties calculated the system  
213 load factor as 32%, which was used as the weighting factor for the throughput  
214 component. Their weighting factor for the peak-day component was 68%, or  
215 100% minus the 32% load factor.

216 This methodology is a reasonable approach for determining the weighting  
217 factors. The problem in DEU's last rate case is that the parties advocating this  
218 methodology incorrectly calculated the test year load factor.

219 The error in the load factor calculation is that these parties used DEU's  
220 design-day demand rather than the test year actual peak-day demand. Load  
221 factor is a common utility statistic that measures how facilities or systems are  
222 being utilized. For a gas utility, it is the ratio of average consumption to peak

223 consumption. The American Gas Association's ("AGA") "Glossary for the Gas  
224 Industry" defines load factor as:

225                   The ratio of the average requirement to the maximum  
226                   requirements for the same time period, as one day,  
227                   one hour, etc.

228  
229 The key part of this definition as it relates to this case is that the numerator  
230 (average consumption) and denominator (peak consumption) in the calculation  
231 must be "for the same time period." The time period that should be used to  
232 determine DEU's system load factor is the test year.

233 **Q. WILL USE OF THE DESIGN-DAY PEAK DEMAND TO CALCULATE DEU'S**  
234 **LOAD FACTOR PRODUCE DISTORTED RESULTS?**

235 A. Yes, it does. The distorted load factor results are also another reason as to why  
236 DEU's use of a design-day demand allocation factor should not be approved. In  
237 my opinion, the system load factor based on using the design-day demand in the  
238 denominator is a meaningless percentage. For the test year in this case, that  
239 calculation produces a load factor of 32.4%. If the test year peak-day demand is  
240 used for the denominator, the correct load factor is 48.0%, which is significantly  
241 different.

242                   The load factor problems from using design-day demands are even more  
243 apparent from the customer class load factor calculations. This can be seen on  
244 DEU Exhibit 4.14, which shows that the load factor for the Transmission Service-  
245 Large customer class is 125.23%. Based on the definition of load factor, this is  
246 an impossible result. This is caused by the use of contract demands, rather than  
247 actual demands for some customer classes.

248 **Q. WHAT IS THE CORRECT SYSTEM LOAD FACTOR USING THE TEST YEAR**  
249 **PEAK-DAY DEMAND?**

250 A. Using the data on DEU Exhibit 4.06, I calculated the system load factor of 48.2%.  
251 This load factor was calculated by adding the commodity volumes on lines 3 and  
252 7 to determine the total commodity volumes of 172,905,622 Dths and then  
253 dividing the total commodity volumes of 172,905,622 Dths by 365 days to  
254 determine the average usage per day. I then divided that average usage by the  
255 peak-day demand amount of 986,622 Dths on line 5, Column (f).

256 **Q. WHAT ARE YOUR RECOMMENDED WEIGHTING FACTORS FOR**  
257 **DETERMINING ALLOCATION FACTOR #230?**

258 A. I recommend weighting factors of 52/48.

259 **ALLOCATION OF GENERAL PLANT DEPRECIATION EXPENSES**

260 **Q. PLEASE EXPLAIN HOW DEU IS ALLOCATING GENERAL PLANT RELATED**  
261 **DEPRECIATION EXPENSES TO CUSTOMER CLASSES.**

262 A. In addition to specifically developed allocation factors, COSS models typically  
263 develop internally generated allocation factors within the model. Examples of  
264 internally generated allocation factors include total operations and maintenance  
265 ("O&M") expenses, gross plant, net plant, rate base, or total revenue. In its  
266 COSS, DEU uses an internally generated total gross plant allocator for allocating  
267 general plant depreciation expenses.

268 The problem with using the total gross plant allocation factor is that  
269 general plant, and therefore, general plant depreciation expenses, has no  
270 relationship to total gross plant. By far the largest component of DEU's total

271 gross plant is distribution plant. Therefore, using the gross plant allocation factor  
272 to allocate general plant depreciation expenses will allocate most of this expense  
273 on the basis of gross distribution plant. General plant depreciation expenses are  
274 caused by general plant, not distribution plant.

275 **Q. HOW DOES DEU ALLOCATE GROSS GENERAL PLANT?**

276 A. General plant consists of test year gross plant amounts booked in FERC Account  
277 Nos. 389 through 399. In DEU's COSS, most of these gross plant accounts are  
278 allocated using the gross plant allocation factor #620, which is an internally  
279 generated allocation factor that is based on the sum of allocated gross  
280 production and distribution plant. However, two accounts are allocated using  
281 allocation factor #605, which is based on the investment in tools, shop, and  
282 garage equipment assigned and allocated to the Customer classes. A significant  
283 portion of the investment is directly assigned to the NGV Customer class.  
284 Allocation factor #605 is very different from allocation factor #620. Therefore,  
285 allocation factor #620 should not be used to allocate all general plant  
286 depreciation expenses to the customer classes.

287 **Q. WHAT IS THE APPROPRIATE ALLOCATION FACTOR TO ALLOCATE**  
288 **GENERAL PLANT DEPRECIATION EXPENSES?**

289 A. Since general plant depreciation expenses are based on general plant, then an  
290 internally generated allocation factor based on allocated gross general plant  
291 should be used. This gross general plant allocation factor will be a weighted  
292 combination of allocation factors #620 and #605. This is consistent with DEU's



293 allocation of distribution plant depreciation expenses, which are allocated using a  
294 gross distribution plant allocation factor.

295 **ALLOCATION OF COSTS TO INTERRUPTABLE SERVICE**

296 **CUSTOMERS**

297 **Q. IS DEU PROPOSING TO ALLOCATE DISTRIBUTION FIXED COSTS TO THE**  
298 **INTERRUPTIBLE SERVICE (“IS”) CLASS?**

299 A. Yes. Although DEU’s proposed design-day demand allocation factor  
300 methodology does not assign any design-day demand to the IS customer class,  
301 DEU’s combined design-day/throughput allocation factor #230 will allocate some  
302 distribution fixed costs to the IS customer class.

303 **Q. HOW DOES DEU’S PROPOSED IS RATE COMPARE TO ITS PROPOSED FS**  
304 **RATE FOR FIRM SERVICE?**

305 A. The two rate schedules have identical monthly BSF fixed charges. For the  
306 volumetric charges, both rate structures have declining three block rate  
307 structures but with differing block sizes and rates. Based on DEU Exhibit 4.17,  
308 which provides the rate design calculations for both rate schedules, the IS  
309 volumetric rates would be \$1.18822 per dekatherm (Dth), or 56.3%, less than the  
310 FS winter rate for the first 200 Dth used, and would be \$0.66662 per Dth, or  
311 42.0%, less than the FS winter rate for the next 1,800 Dths used, and \$0.93028  
312 per Dth or 89.5%, less than the FS winter rate for all Dth used above 2,000 Dth. I  
313 would note that most of the Dths used by the IS customer class are in the under  
314 2,000 Dth blocks.

315 **Q. IF THE PEAK-DAY DEMAND ALLOCATION FACTOR IS APPLIED RATHER**  
316 **THEN THE DESIGN-DAY ALLOCATION FACTOR, HOW WOULD THAT**  
317 **IMPACT THE PROPOSED IS RATES?**

318 A. The impact would depend (1) on whether the IS class had gas demand during  
319 the system peak-day, and (2) on whether the Commission decides to include any  
320 IS class peak demand in the allocation factor calculation. If the IS customer class  
321 did not have any demand, at the time of the system peak-day demand or if the  
322 Commission decided not to include any IS class peak-day demand in the  
323 allocation factor calculation, then DEU's proposed IS rates would not change. If  
324 the IS class did have gas demand during the system peak-day and the demand  
325 amount was included in the calculation of the peak-day demand allocation factor,  
326 then more distribution costs would be allocated to the class. This would result in  
327 higher IS rates and less of a discount from the FS rates for firm service.

328 **Q. DURING THE TEST YEAR PEAK-DAY DEMAND, DID THE IS CUSTOMERS**  
329 **HAVE ANY DEMAND ON THE SYSTEM?**

330 A. Yes. As shown on DEU Exhibit 4.06, which provides the calculation of the peak-  
331 day demand allocation factor, the IS class' demand, or peak responsibility, was  
332 1,622 Dths which resulted in an allocation factor to the IS class of 0.1644%.

333 **Q. IF THE COMMISSION ADOPTS THE USE OF A PEAK-DAY DEMAND**  
334 **ALLOCATION METHODOLOGY AND YOUR RECOMMENDED WEIGHTING**  
335 **FACTORS FOR THE COMBINED PEAK-DAY/THROUGHPUT DEMAND**  
336 **ALLOCATION FACTOR, DO YOU RECOMMEND INCLUDING THE IS CLASS'**

337 **ENTIRE PEAK-DAY DEMAND IN THE CALCULATIONS OF THESE**  
338 **ALLOCATION FACTORS?**

339 A, No. That could eliminate all, or most, of the rate discount for interruptible service.  
340 I recommend that 25% of the IS customer class' peak-day demand be included in  
341 the allocation factor calculation. This will result in a IS rate increase of 10.9%,  
342 instead of DEU's proposed IS rate decrease of 5.40%. It will also result in a  
343 reasonable discount from the FS firm service rates.

344 **Q. HAVE THE INTERRUPTIBLE SERVICE CUSTOMERS BEEN REQUIRED TO**  
345 **INTERRUPT DURING PEAK DEMAND PERIODS?**

346 A. Per DEU's response to OCS Data Request No. 6.17 as provided in Docket No.  
347 19-057-02, during the period of October 2013 through August 2019, DEU only  
348 asked interruptible customers to reduce usage on three occasions. These are:  
349 (1) December 5, 2013, (2) December 31, 2014, and (3) January 6, 2017. I would  
350 note that on these same days, DEU also asked its firm Transportation Service  
351 ("TS") customers to reduce their usage to the lower of their firm contract demand  
352 or their scheduled quantities for the day. For calendar years 2015, 2016 and  
353 2018, DEU did not require any interruptions. A copy of DEU's response to OCS  
354 Data Request No. 6.17 as provided in Docket No. 19-057-02 is provided as  
355 Exhibit OCS 4.2D.

356 **Q. HAS ANYTHING CHANGED THAT WILL FURTHER REDUCE THE**  
357 **LIKELIHOOD OF INTERRUPTIONS OF INTERRUPTIBLE CUSTOMERS?**

358 A. Yes, the Commission approved a liquefied natural gas (“LNG”) facility for DEU in  
359 Docket No 19-057-13. The LNG facility can be used to avoid having to call on  
360 interruptible customers to interrupt.

361 **ALLOCATION OF NEW LNG PLANT**

362 **Q. HOW IS DEU PROPOSING TO ALLOCATE ITS LNG-RELATED COSTS TO**  
363 **CUSTOMER CLASSES?**

364 A. DEU is proposing to allocate LNG-related costs to the two firm sales classes, GS  
365 and FS, based on throughput. DEU claims that the new LNG plant will not be  
366 used for the transportation customers so it has not allocated any LNG-related  
367 costs to the transportation customer classes. The result of DEU’s proposed  
368 allocation is that the GS customer class will pay for 97.7% of DEU’s new LNG  
369 plant.

370 **Q. DO YOU HAVE A PROBLEM WITH DEU’S PROPOSED ALLOCATION OF ITS**  
371 **LNG-RELATED COSTS?**

372 A. Yes. My primary problem is that since DEU sought Commission approval to build  
373 an LNG plant, many firm sales customers have migrated to transportation  
374 service. More firm customers may also migrate to transportation service in the  
375 future. At the time the Commission approved the LNG plant, the decision was  
376 based on the LNG plant providing service to a larger customer base. The current  
377 GS customers should not be required to pay for LNG plant costs that were  
378 intended to serve firm customers that migrated to transportation service.

379 **Q. WHAT IS YOUR RECOMMENDATION FOR ALLOCATING LNG-RELATED**  
380 **COSTS?**

381 A. I believe some LNG costs should be allocated to the TS classes. The Company's  
382 rate increase application in Docket No. 16-057-03 used a test year ending  
383 December 31, 2017. From that test year until the test year in this case, the  
384 number of TS customers has doubled from 582 customers to 1,165 customers.  
385 For the same time period, delivered volumes have increased by 16,557,322  
386 Dths, or 40.2%. My recommendation is to adjust DEU's proposed allocation  
387 factor for LNG plant related costs by including 25% of this increase in TS  
388 volumes in the allocation factor. This will allocate a reasonable share of LNG  
389 plant costs to the TS customer classes.

390 **THE CONSERVATION ENABLING TARIFF SHOULD BE**  
391 **REEVALUATED.**

392 **Q. IS DEU PROPOSING TO CONTINUE ITS CONSERVATION ENABLING**  
393 **TARIFF ("CET") IN THIS CASE?**

394 A. Yes. DEU witness Mr. Summers provides a discussion on pages 29 and 30 of his  
395 direct testimony that explains his calculation of the annual General Service  
396 ("GS") revenue per customer required for the CET.

397 **Q. HOW DOES DEU SUPPORT ITS PROPOSAL TO CONTINUE THE CET?**

398 A. While DEU's rate application includes the CET in its proposed tariff, I have not  
399 seen any support to continue the CET. I would note that DEU's presentation at  
400 the June 22, 2022, Technical Conference included a section titled "Need for  
401 CET." Slide 32 of the presentation included the following three reasons for  
402 retaining the CET. These are:

403 (1) The CET removes disincentive to encourage energy efficiency.

- 404 (2) The CET mitigates the impact of increases and decreases in usage  
405 per customer; and  
406 (3) Forecasting is easier and more accurate because it is based on  
407 customers instead of volume used.  
408

409 **Q. WHY DO YOU DISAGREE WITH DEU'S CLAIM THAT THE CET REMOVES**  
410 **THE DISINCENTIVE TO ENCOURAGE ENERGY EFFICIENCY?**

411 A. I do not necessarily disagree that full revenue decoupling helps remove the  
412 disincentive of the utility to encourage energy efficiency. I just do not agree that  
413 full revenue decoupling is necessary for utilities to encourage energy efficiency.  
414 Most utilities do not have full revenue decoupling, yet most have energy  
415 efficiency programs. Also, I will demonstrate later in my direct testimony, it  
416 appears that DEU's energy efficiency programs since the CET was approved  
417 have not been effective in reducing GS customers' annual average gas  
418 consumption.

419 **Q. WHY DO YOU DISAGREE THAT THE CET MITIGATES THE IMPACT OF**  
420 **INCREASES AND DECREASES IN USAGE PER CUSTOMER.**

421 A. The CET certainly mitigates the impacts of decreases in usage per customer to  
422 the benefit of the Company. As will be shown on Graph 2 later in my direct  
423 testimony, the increases in average use per customer are rare and of shorter  
424 duration. Any customer benefit from these increases is not significant, and I  
425 doubt it was evident to the typical GS customer.

426 **Q. WHY DO YOU DISAGREE WITH DEU'S THIRD REASON FOR RETAINING**  
427 **THE CET, I.E., FORECASTING IS EASIER AND MORE ACCURATE?**

428 A. This claim is unclear, as it does not say what is easier to forecast. If it is  
429 forecasting revenues, then that would be easier since CET recovers a fixed

430 amount of revenue per customer. If it is forecasting gas consumption, which is  
431 more critical for planning purposes, then CET would not be of much benefit. I  
432 would add that easier forecasting of revenues is of no benefit to customers.

433 **Q. DO YOU AGREE WITH DEU'S CLAIMED BENEFITS OF CET?**

434 A. No. DEU's presentation at the Technical Conference provides no support for the  
435 claimed benefits. In addition, some of the claimed benefits are purported to be  
436 beneficial for both the Company and for customers. I contend that the claimed  
437 customer benefit is of little consequence to typical utility customers and that the  
438 utility is the primary beneficiary of the CET. Based on my experience, customers,  
439 customer groups and customer advocates oppose revenue decoupling because  
440 it is a major benefit for the utility, but not a benefit for customers.

441 **Q. WHY SHOULD THE CET BE REEVALUATED?**

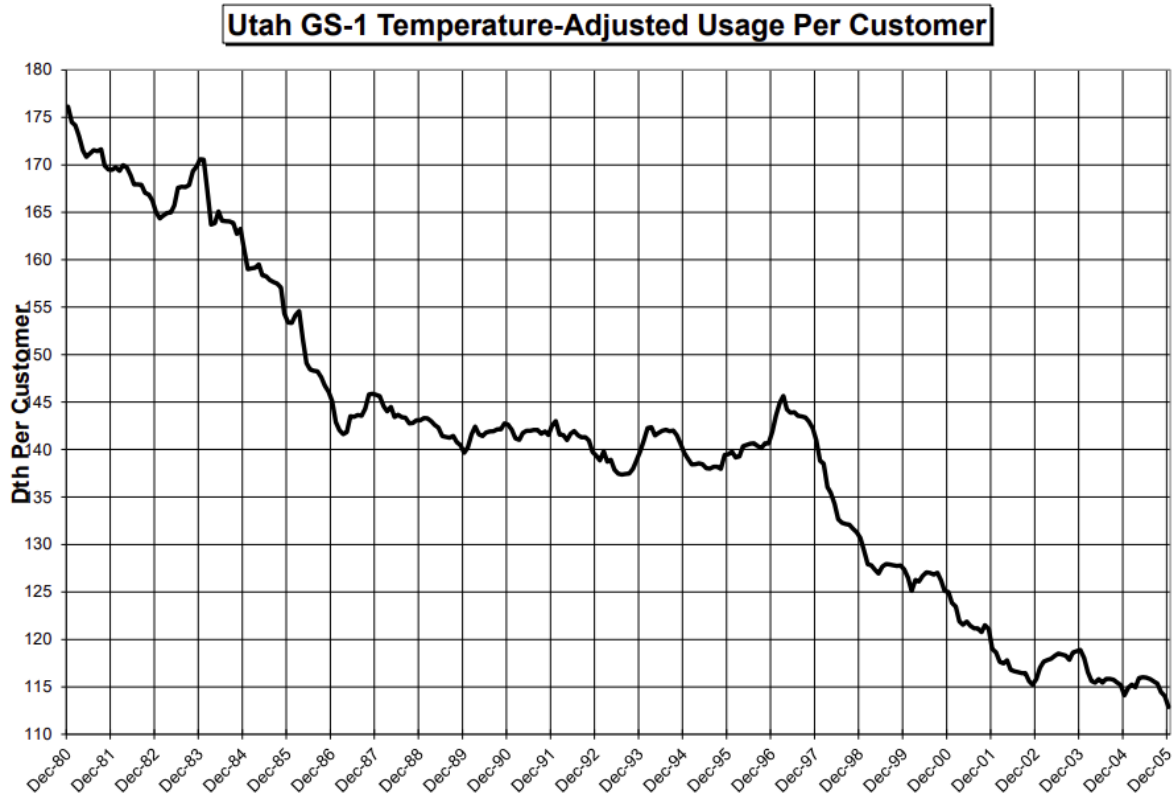
442 A. The primary reason for reevaluating the CET is that it may no longer be  
443 necessary. The problem the CET was intended to fix appears to have subsided.  
444 DEU also has many other automatic rate adjustment clauses that stabilize  
445 revenue collections.

446 **Q. WHY WAS FULL REVENUE DECOUPLING APPROVED FOR DEU?**

447 A. In 2006, the Commission initially approved the CET in DEU's revenue decoupling  
448 mechanism case Docket No. 05-057-T01. DEU witness Barrie McKay supported  
449 the need for full revenue decoupling by showing the rapid decline in average  
450 annual gas usage for GS customer from 1980 through 2005. On lines 141  
451 through 144 of witness McKay's direct testimony it states that the average usage  
452 per GS customer declined 36% over that period. QGC Exhibit 1.4, which graphs

453 the decline in GS-1 average, annual gas consumption for 1980 through 2005, is  
 454 shown on Graph 1 below.

455 GRAPH 1



456  
 457 DEU’s primary support for its proposed revenue decoupling mechanism in its  
 458 decoupling case was the downward pressure on its earnings caused by the  
 459 declining average annual GS gas usage.

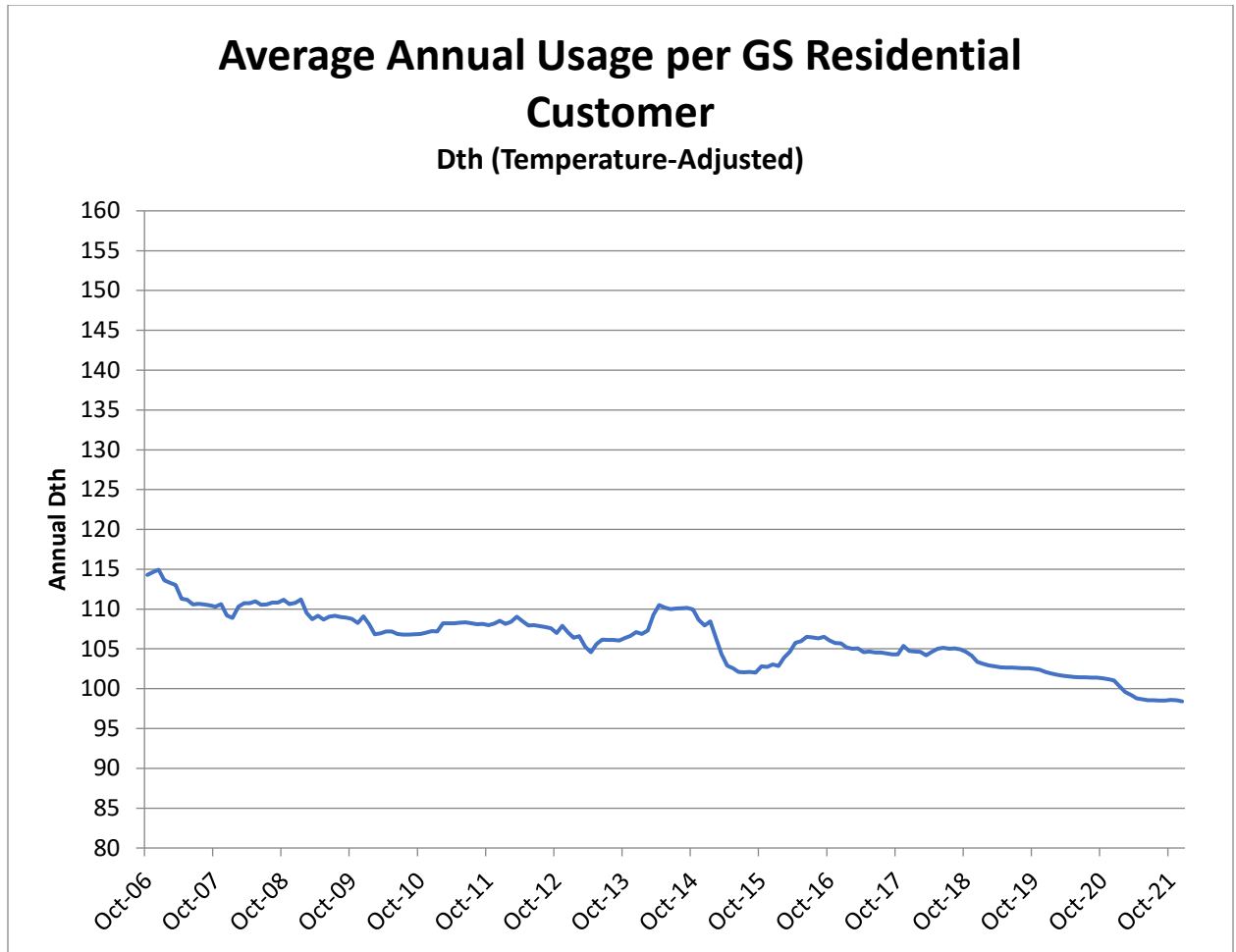
460 **Q. HAS THE WEATHER-NORMALIZED AVERAGE ANNUAL GS GAS USAGE**  
 461 **CONTINUED TO DECLINE SINCE DEU’S FULL REVENUE DECOUPLING**  
 462 **CASE?**

463 A. Since the CET was implemented, the average annual GS gas usage has leveled  
 464 off. The average annual GS usage in 2021 was 98.86 therms per year as



465 compared to 114.29 therms in 2006. Over this is time period, the average annual  
466 percent decrease in average annual gas usage was only 0.9%. The following  
467 Graph 2 shows the average annual weather-normalized GS gas usage for every  
468 year since 2006, when DEU's full revenue decoupling was approved.

469 **GRAPH 2**



470  
471 Based on this graph, it is obvious that the average annual gas usage of DEU's  
472 GS residential customers have leveled off and the primary basis for the CET has  
473 subsided.

474 **Q. DO YOU HAVE ANY ADDITIONAL CONCERNS WITH THE COMPANY'S**  
475 **CALCULATION OF THE AVERAGE ANNUAL GS GAS USAGE AS IT**  
476 **APPLIES TO THE CET?**

477 A. Yes. DEU filed a new Integrated Resource Plan ("IRP") with the Commission on  
478 June 15, 2022. On pages 3-2 and 3-3 of the IRP, the Company discusses  
479 expected impacts on the average annual GS gas usage. Contributing to the  
480 expected reduction for the 2022-2023 IRP year is that "smaller dwellings begin to  
481 occupy a greater share of the overall dwelling mix."

482 **Q. WHY IS THAT A CONCERN?**

483 A. The CET is intended to increase DEU's rates when the average annual GS gas  
484 usage declines due to energy efficiency programs and factors such as more  
485 efficient appliances and building standards. DEU should not be allowed to adjust  
486 rates through the CET because more customers are living in multi-family housing  
487 units or smaller single-family units. That is not related to enabling conservation.

488 **Q. IN THE 2006 DECOUPLING CASE, DEU SAID IT NEEDED FULL REVENUE**  
489 **DECOUPLING TO ELIMINATE THE DISINCENTIVE TO PROMOTE ENERGY**  
490 **EFFICIENCY; HAS FULL REVENUE DECOUPLING ACCOMPLISHED THIS?**

491 A. Based on my Graph 1 and Graph 2, since full revenue decoupling was  
492 implemented, the average annual gas usage per GS customer has leveled off  
493 rather than continue to decrease significantly. This would indicate that DEU's  
494 energy efficiency programs have not performed very well.

495 **Q. IS REVENUE DECOUPLING FOR NATURAL GAS LDCs WIDELY ACCEPTED**  
496 **BY OTHER STATE REGULATORY AGENCIES?**

497 A. When the Commission approved DEU's CET, the Commission expected that  
498 revenue decoupling for LDCs would become common practice in the U.S. This  
499 expectation was based on DEU's testimony in the 2006 decoupling case where  
500 the company stated: "Many state and national energy-policy groups are  
501 discussing and implementing alternative rate designs or tariffs designed to  
502 promote energy efficiency and conservation. These tariffs and rate designs are  
503 being adopted to remove financial harm experienced by natural gas utilities when  
504 Demand-Side Management programs are implemented."<sup>1</sup> That assumption has  
505 not turned out to be correct. Instead, a relatively small percentage of LDCs have  
506 full decoupling similar to DEU. Of 147 gas utilities, only 41 have full decoupling.<sup>2</sup>

507 **Q. DOES DEU HAVE OTHER AUTOMATIC RATE ADJUSTMENT CLAUSES OR**  
508 **RIDERS?**

509 A. Yes. In addition, to the CET, DEU also adjusts rates within the following rate  
510 adjustment provisions:

- 511 (1) Weather Normalization Adjustment ("WNA")
- 512 (2) Gas Balancing Account Adjustment Provision,
- 513 (3) Infrastructure Rate Adjustment Factor or Infrastructure Tracker  
514 Program ("ITP"),
- 515 (4) Rural Expansion Rate Adjustment, and
- 516 (5) Sustainable Transportation and Energy Plan ("STEP") Surcharge.
- 517

518 **Q. ISN'T THE WNA ALSO CONSIDERED A REVENUE DECOUPLING**  
519 **MECHANISM?**

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<sup>1</sup> Joint Application of Questar Gas Company, the Division of Public Utilities and Utah Clean Energy for the Approval of the Conservation Enabling Tariff Adjustment Option and Accounting Order, Docket No. 05-057-T01, Direct Testimony of Barrie L. McKay at 4 (Jan. 23, 2006).

<sup>2</sup> S&P Global Intelligence Report, Use of adjustment clauses as of June 2022.

520 A. Yes. The CET is considered a full revenue decoupling mechanism and the WNA  
521 is considered a partial decoupling mechanism.

522 **Q. DOES FULL REVENUE DECOUPLING LOWER INVESTORS' RISK WITH**  
523 **UTILITIES?**

524 A. Yes. Decoupling allows utilities to automatically adjust its rates if it does not  
525 collect its approved base revenue per customer. It is widely accepted that  
526 decoupling rate adjustment mechanisms reduce the utilities' risk to investors.

527 **Q. ARE FULL DECOUPLING AND PARTIAL DECOUPLING SIMILAR?**

528 A. No. Full decoupling separates the utility's margins or revenues from its gas  
529 volumes. Partial decoupling does not do this. Instead, it either allows some rate  
530 adjustments for things such as weather normalization or it provides a rate design  
531 that recovers less fixed costs in commodity or volumetric rates.

532 **Q. WHAT ARE YOUR RECOMMENDATIONS REGARDING THE CET?**

533 A. I recommend the following:

- 534 (1) The CET calculation should be revised in this docket to exclude the  
535 impacts of smaller residential housing units on the average annual  
536 GS gas usage calculation, and  
537 (2) The Commission should order DEU to present analyses and  
538 supporting testimony in its next rate case on whether the CET  
539 should be continued.

540

541 **REVENUE DISTRIBUTION**

542 **Q. WHAT IS A CUSTOMER CLASS REVENUE DISTRIBUTION?**

543 A. The customer class revenue distribution is the determination of how a utility's  
544 total revenue increase is to be distributed to the customer classes. If customer  
545 class revenue levels are to be set equal to the cost of serving each customer

546 class, then the revenue increase (or decrease) for each customer class is based  
547 on the approved class cost of service study. In some instances, factors other  
548 than cost of service are considered, and the revenue distribution will vary from  
549 the class cost of service study results.

550 **Q. IN DEU'S LAST RATE CASE, WAS THE CUSTOMER CLASS REVENUE**  
551 **DISTRIBUTION BASED ON THE RESULTS OF THE COSS?**

552 A. Not initially. In Docket No. 19-057-02 the COSS resulted in some customer  
553 classes needing substantial rate increases. In order to mitigate the impacts on  
554 some customer classes by setting class revenue levels equal to their cost of  
555 service at one time, the Commission decided to gradually move revenue levels to  
556 their cost of service with three annual rate changes. After the third rate change,  
557 all customer class revenue levels were equal to their cost of service.

558 **Q. IS DEU PROPOSING TO SET CUSTOMER CLASS REVENUE LEVELS**  
559 **EQUAL TO THEIR ALLOCATED COST OF SERVICE IN THIS CASE?**

560 A. Yes.<sup>3</sup>

561 **Q. WHAT ARE THE RESULTS OF DEU'S SETTING PROPOSED CLASS**  
562 **REVENUE LEVELS EQUAL TO THEIR COST OF SERVICE?**

563 A. The results are shown on Table 1. As shown on the table, there is a wide range  
564 in revenue changes among the customer classes. The range is from a rate  
565 decrease of 10.08% to a rate increase of 66.8%.

---

<sup>3</sup> The one exception is the TBF class. As in prior rate cases, DEU sets the TBF revenues below the cost of service in order to prevent customers from bypassing the system.

566 This result is somewhat surprising since the current rate revenues were  
 567 based on cost of service and DEU says it has not made any significant changes  
 568 in cost allocation methodologies.

569 **Q. DOES THE COMPANY OFFER ANY EXPLANATION FOR THE CAUSE OF**  
 570 **THIS DISPARITY IN CUSTOMER CLASS REVENUE CHANGES?**

571 A. Not directly. DEU does mention there were significant customer migrations since  
 572 the prior rate case.

573 **Q. WHAT ARE THE RESULTS OF YOUR ADJUSTED COSS?**

574 A. A comparison of the customer class revenue increases (or decreases) necessary  
 575 to move each class to their cost of service under the Company's COSS and  
 576 OCS's COSS is provided in Table 1 below:

577 TABLE 1

Line No.	Rate Class	Current Base Rate	Dominion Proposed Base Rate Increase		OCS Cost-Based Rate Increase	
		Revenues	\$	%	\$	%
1	General Service	\$ 383,478,856	\$ 57,912,061	15.1%	\$ 12,839,052	3.3%
2	Firm Sales	2,822,850	1,173,466	41.6%	1,002,586	35.5%
3	Interruptible Sales	264,831	(14,447)	-5.5%	28,960	10.9%
4	Transportation Service - Small	14,266,930	(1,542,357)	-10.8%	(2,639,979)	-18.5%
5	Transportation Service - Medium	13,984,843	3,166,882	22.6%	4,438,209	31.7%
6	Transportation Service - Large	11,229,738	7,500,844	66.8%	13,091,895	116.6%
7	Transportation Bypass Firm	4,748,718	1,765,593	37.2%	3,718,973	78.3%
8	Natural Gas Vehicle	2,605,737	549,647	21.1%	1,198,221	46.0%
9	<b>Total</b>	<b>433,402,504</b>	<b>70,511,689</b>	<b>16.3%</b>	<b>33,677,916</b>	<b>7.8%</b>

578  
 579 A copy of my adjusted COSS is provided as Daniel Workpaper 1.

580 **Q. BASED ON YOUR ADJUSTED COSS, SHOULD THE COMMISSION SET THE**  
 581 **APPROVED CLASS REVENUES EQUAL TO THEIR COST OF SERVICE?**

582 A. Given the substantial percent increases shown on Table 1 above for the  
 583 Transportation Service-Large ("TSL") customer class, I do not recommend  
 584 moving all customer classes to cost of service at one time. In order to alleviate

585 the revenue increase necessary to set the TSL revenue level equal to their cost  
586 of service, the gradualism principle should be applied.

587 **Q. PLEASE EXPLAIN WHAT IS MEANT BY GRADUALISM?**

588 A. Gradualism is a rate setting tool or methodology used by the Commission, and  
589 other regulatory agencies, to gradually move customer class revenue levels  
590 towards the class's cost of service in situations where the COSS shows an  
591 exorbitant rate increase would be required to set the class's revenue level equal  
592 to their cost of service. Using gradualism, the increase to the class is set below  
593 the cost of service minimize the impact. The revenue shortfall resulting from  
594 gradualism is spread to other customer classes.

595 **Q. HAVE YOU DEVELOPED A PROPOSED CUSTOMER CLASS REVENIUE**  
596 **DISTRIBUTION THAT APPLIES GRADUALISM TO THE TRANSPORTATION**  
597 **SERVICE-LARGE CUSTOMER CLASS?**

598 A. Yes. In order to alleviate the impact of moving the TSL class to cost of service, I  
599 recommend that the percent increase be capped at 46.13%, which is the next  
600 highest customer class percent increase under the revised class cost of service  
601 study.<sup>4</sup> The revenue shortfall resulting from applying the cap should be spread to  
602 the other transportation service customer classes. Table 2 below shows the  
603 results of my proposed revenue distribution:

---

<sup>4</sup> The percent increase shown on Graph 1 for the TBF customer class is prior to applying the 40% discount DEU offers the class in order to incentivize these customers to remain part of the system.

604

TABLE 2

Customer Class	Current Rate Revenues	Recommended Revenue Distribution	Recommended Change	
			Amount	Percentage
GS	\$ 383,478,856	\$ 398,983,139	\$ 15,504,283	4.04%
FS	2,822,850	3,868,542	1,045,693	37.04%
IS	264,831	296,024	31,193	11.78%
TSS	14,266,930	18,198,183	3,931,253	27.56%
TSM	13,984,843	20,436,094	6,451,251	46.13%
TSL	11,229,738	16,410,051	5,180,313	46.13%
TBF	4,748,718	5,080,615	331,896	6.99%
NGV	2,605,737	3,807,772	1,202,035	46.13%
<b>Total</b>	<b>433,402,504</b>	<b>467,080,420</b>	<b>33,677,916</b>	<b>7.77%</b>

605

606 **SUMMARY AND CONCLUSIONS**607 **Q. WHAT SUMMARY AND CONCLUSIONS HAVE YOU REACHED?**

608 A. Based on my review and analysis, I have reached the following conclusions and  
609 recommendations:

- 610 (1) DEU's demand allocation factor should be based on test year  
611 actual peak-day demands instead of estimated design-day  
612 demands.
- 613 (2) DEU's combined peak-day demand and throughput allocation  
614 factor should be weighted 52% peak-day demand and 48%  
615 throughput.
- 616 (3) General plant depreciation expenses should be allocated based on  
617 allocated gross general plant.
- 618 (4) DEU's proposed allocation of LNG-related costs assigns too much  
619 costs to the GS customer class and should be rejected.
- 620 (5) DEU's Conservation Enabling Tariff should be reevaluated and  
621 certain changes to the calculation should be implemented in this  
622 docket.
- 623 (6) Customer class revenue levels should be set equal to their cost of  
624 service except when doing so results in an exorbitant rate increase



